



MANAGEMENT TEAM

Over 90 employees work in our headquarters in Washington, DC. The staff is divided into seven directorates that are guided by Board of Directors and executive staff. Our management team consists of both architects and non-architects.

Executive Staff



Michael J. Armstrong, Chief Executive Officer

Prior to joining NCARB in 2011, Mike held senior positions at the International Code Council, ICF International, FEMA, and the Colorado Governor's Office of Energy Conservation. He began his career with 10 years as an assistant city attorney specializing in land use, zoning and planning, code enforcement, historic preservation, and human resources management. He holds a Bachelor of Arts in English and Bachelor of Science in Journalism from the University of Colorado at Boulder, and a *Juris Doctorate* from the Pepperdine University School of Law in Malibu, CA, where he served on the *Law Review*.

Mike is an adjunct professor at The George Washington University and is a trustee on the Association of State Floodplain Managers Foundation Board. He is a member of the American Society of Association Executives (ASAE) and the District of Columbia Preservation League.

Mike has authored a number of articles for professional journals, and he has provided testimony before committees of the U.S. Congress. He is licensed to practice law in Colorado and before the U.S. Supreme Court. [\[more\]](#)

2010 AIA National Committees
Charges and Staff Contacts

Esq. = Attorney

Committee Name	Charge	Staff Liaison
AIA Legacy, Inc. Board of Directors	<ul style="list-style-type: none"> • Work in collaboration with The American Institute of Architects and the American Architectural Foundation, to provide support for the Foundation's operation of the historic Octagon in Washington, D.C, as a public museum, and its conduct of other charitable and educational programs; • Provide support for Blueprint for America programs; • Support the greening of structures as sustainability demonstration projects that will yield assessments and data on the processes employed for public education purposes; and • Form an endowment for architecturally related research, knowledge generation, and scholarships <p><i>The purposes of AIA Legacy, Inc., are undergoing revision and will be presented to the AIA Board of Directors in September. It is anticipated that the charge of AIA Legacy will change accordingly.</i></p>	Jay Stephens, Esq. jstephens@aia.org
AIA Trust	Develop and make available at the greatest possible value, insurance and benefit programs for members and components of The American Institute of Architects; and serve as a risk management resource for the practice of architecture in cooperation with the Institute.	Jay Stephens, Esq. jstephens@aia.org

International Committee	Promote excellence in the international practice of architecture; to serve as a resource to members by disseminating information in international markets, practice and design; to develop expertise in international policy and trade issues in order to advise AIA on international practice; to facilitate and enhance the international practices of the membership; and to foster relationships with architects abroad.	Ellen Delage, Assoc. AIA edelage@aia.org
National Ethics Council	Conduct hearings and make determinations concerning charges of violations of the Code of Ethics by members of the Institute.	Gregory Hancks, Esq. ghancks@aia.org
Nominating Committee	Nominate one or more candidates for any office for which an election will be held at the next AIA National Convention.	Jay Stephens, Esq. jstephens@aia.org
Resolutions Committee	Receive resolutions and present them for consideration by delegates at the AIA National Convention.	Jay Stephens, Esq. jstephens@aia.org
Risk Management Committee	Generate and deliver knowledge related to risk management issues within the profession.	Terrence Canela, Esq. tcanela@aia.org
U.S. Department of State Overseas Building Operations Industry Advisory Panel (IAP)	Provide the Director of the Bureau of Overseas Buildings Operations with the latest concepts, methods, best practices, and ideas to ensure safe, secure, and functional facilities are provided for U.S. diplomatic missions worldwide and to oversee the Department of State's real property assets.	Biljana Kaumaya bkaumaya@aia.org