

SOURCES OF REVENUE

Historically, NCARB's operations were funded by dues paid by member boards. Active membership in NCARB was reserved to legally constituted state registration boards, although associate or sustaining memberships were encouraged in the early years. Materials suppliers and architectural firms were listed as sustaining members as were individual AIA chapters. After reconfiguring its sources of finance, NCARB began to emphasize its services in certifying the qualifications of architects and in transmitting the records of individual architects for reciprocal registration. In conjunction with these activities NCARB began producing the examination used by all boards.

Today, NCARB's revenues come from five sources. First, individual architects pay for services that include the compilation of an NCARB record, maintenance of that file, and transmittal of the file to state registration boards for reciprocal registration. Second, NCARB prepares the Architect Registration Examination (ARE) taken by all candidates who pay for each exam division taken. Third, NCARB prepares and sells monographs investigating health, safety, and welfare topics, and ARE Study Guides. Fourth, NCARB charges each of its member boards annual membership dues and also collects registration fees for the Annual Meeting and Conference. Finally, NCARB earns investment and dividend income.

Member Boards Guide the Council

Although the Board of Directors and the executive vice president direct NCARB's affairs, the ultimate control of the organization rests with the member boards. Among their most important duties, member boards elect the officers and directors and, through the committee process, establish the standards, rules, and procedures under which the Council operates.

NCARB annually funds committees to study architectural registration and the regulation of architectural practice. These committees initially report to the Board of Directors, and their recommendations are brought to the membership in the form of resolutions to be acted on at NCARB's Annual Meetings. Often, these proposals are first discussed at regional conference meetings, and suggestions on proposals are returned to the committees before a final proposal for action is offered to the membership. Individual member boards or a regional conference may also offer proposals for modifications to current procedures, standards, and policies, or new proposals on these subjects.

Member boards, regional conferences, and the NCARB Board of Directors are linked together when member board members serve on national committees and when boards share information with one another. Member boards regularly share information and exchange ideas during regional meetings and the Annual Meeting and Conference. The communications network is further expanded through the mailing (and e-mailing) of reports, newsletters (including the biannual publication of *Direct Connection*), press releases, special papers, and unique publications to all member board members and regional and national officers. Certificate holders, Record holders, members of the profession, and collateral organizations also receive some of these mailings in order to broaden their understanding of NCARB and its activities.

NCARB's funding is derived from five primary sources: Council Record services; examination fees; monograph and *ARE Study Guide* sales; member board dues and registration fees; and investment and dividend income.

Part VI Other Information (continued)

c At any time during the calendar year, did the organization maintain an office outside of the United States? **91c** Yes No

If "Yes," enter the name of the foreign country _____

92 Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041—Check here and enter the amount of tax-exempt interest received or accrued during the tax year **92** _____

Part VII Analysis of Income-Producing Activities (See the instructions.)

Note: Enter gross amounts unless otherwise indicated.

	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclusion code	(D) Amount	
93 Program service revenue					
a Annual Meeting					142,546
b Examination Fees					3,175,956
c Monograph Income					969,680
d Records					12,805,255
e _____					
f Medicare/Medicaid payments					
g Fees and contracts from government agencies					
94 Membership dues and assessments					270,000
95 Interest on savings and temporary cash investments					
96 Dividends and interest from securities			14	463,968	
97 Net rental income or (loss) from real estate					
a debt-financed property					
b non debt-financed property					
98 Net rental income or (loss) from personal property					
99 Other investment income					
100 Gain or (loss) from sales of assets other than inventory			18	-112,885	
101 Net income or (loss) from special events					
102 Gross profit or (loss) from sales of inventory	453220	65			
103 Other revenue a _____					
b _____					
c _____					
d _____					
e _____					
104 Subtotal (add columns (B), (D), and (E))		65		351,083	17,363,437
105 Total (add line 104, columns (B), (D), and (E))					17,714,585

Note: Line 105 plus line 1e, Part I, should equal the amount on line 12, Part I.

Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See the instructions.)

Line No.	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes)
	See Additional Data Table

Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See the instructions.)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
	%			
	%			
	%			
	%			

Part X Information Regarding Transfers Associated with Personal Benefit Contracts (See the instructions.)

(a) Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Yes No

(b) Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? Yes No

NOTE: If "Yes" to (b), file Form 8870 and Form 4720 (see instructions).